FARM PROJECT PROPOSAL

AT

AMUNO RURAL HUB

FRAME:

Amuno Rural Hub is a youth-led organization that aims to address the challenges facing the people of Bukedea District in Uganda. These challenges include poverty, inadequate education and health facilities, and a lack of employment opportunities. The organization focuses on education, health, empowerment, and employment as key areas for improving the lives of children, youth, and women in the district. They provide high-quality education, health and hygiene services, and support for entrepreneurship and leadership in the community.

The most of the families in the community are peasants, they grow some local products in small gardens and rear small animals. The topography and the structure leaves the families with small gardens where they can’t produce at a big scale. It’s mainly a self-consume activity. Rearing animals, though, means an income generating activity, because with small space, they can rear them easily, being able to sell them in the abundant market for animals in the region, Bukedea general market.

Nowadays, the main needs/handicaps the organization is facing are:

- Volunteers’ allowances
- Educational materials for the library
- Lunches for school children project
- Infrastructures for growing - when the previous ones are covered

RESUME OF THE PROJECT

This project will focus on developing a farming activity by the organization, through the families with school going children but in need. The organization will purchase different animals which will be borrowed to the families. The families will rear them. The first production of the borrowed animal will be given back to the organization. The second production will belong to the family, the third production again to the organization, and so on.

On this way, the organization will generate some income besides other income sources, and also the families will have an income source to support their economies, and with the time, being also able to pay the education of their own children, even up to secondary levels.

GENERAL OBJECTIVE

To improve the educational opportunities for the most vulnerable children in the communities of Bukedea.
SPECIFIC OBJECTIVES

- To create an income generating activity for the organization
- To support the communities’s financial situation towards the families which cannot pay school fees and scholastic materials.
- To support the financial situation of the families in the communities the organization works with.
- To Promote volunteerism as an engine for community development

OPERATIVE OBJECTIVES

- Provide 4 legged animals to the families who face difficulty in paying school fees and purchase scholastic materials for their children (21 children) within 1 year.
- Eliminate the number of families who cannot pay the full school fees within the next 5 years.
- Generate in the organization an income that can be used to pay for bills, allowances for the volunteer working with the children at the library, in the first year of the project.

GUIDING PRINCIPLES:

1) Transparency

There shall always be transparency and complete openness among members of the group in the transaction of its business; the group shall demand and encourage transparency.

2) Accountability

All group members shall be accountable to each individually and collectively as a group. In the exercise of the principle, all members shall present before the group details and receipts/evidence of activities implemented for the approval of the group members.

3) Democracy

The life and activities of the group shall run on the principles of natural justice, fairness, and good faith.

4) Teamwork

Members shall always work as a team towards any activities of the group.

STRUCTURE AND ORGANISATION

This is going to be a project promoted by Amuno Rural Hub, whereby, the goats project will be monitored by first the Goats Project Committee who will report to the organization’s administration and Rabbits Project Coordinator who will be under the supervision of the
organization’s administration. The aim of making the Goats Project independent and with its own committee is to empower the families taking part on the project and engage them. It’s important they feel part of the project, it’s for them, and they need to be an active part on it. That’s why, there will be no Amuno Rural Hub board members at the General Chairperson, Treasure, Secretary or publicity positions of the Goats Project committee.

This is how the organigram of the project would be:

![Organigram of the Farm Project]

**Tasks of each role in the organigram for the Farm Project:**

**Tasks of the Goats Project Committee:**

- Receives requests from new members
- Researches for families needed of support
- Inquires new members
- Decides on memberships
- Decides on how to invest the incomes based on the needs of the community, the farm situation, and the profile of the members
- Authorises expenses
- Agrees on the project budget
- Receives accounting report
- Ensures the good management of the project by monitoring and evaluations of the project

**Tasks of Goats’ Project Chairperson:**

- Chairs the meetings of the Farm’s Executive Committee
- Informs about the news
- Requests funds when needed
- Collects needs from farm and members
- Communication with Amuno Rural Hub Administration
Tasks of Goats’ Project Treasure:

- Accounting reporting
- Keeps general accounting records
- Keeps/collects general incomes
- Pays bills of general expenses

Tasks of Goats’ Project Secretary:

- Takes the minutes
- Keeps records of the meetings
- Collects records of members and animals

Tasks of Goats’ Project Publicity Person:

- Calls for meetings
- Communicate information to members.

Tasks of the Goats Executive Committee and Rabbits Project Coordinator:

- Shares the needs and activities among the farmers
- Ensures the good growth of the animals
- Supports the members

All the members and board-members understand and agree with the principles and goals of the project, and take their role voluntarily, not expecting any conditions, understandings, agreements, promises, salaries, or any other advantages.

ELEGIBILITY OF THE EXECUTIVE COMMITTEES

This project will start from the base. To this concern, it will be the families taking part in the project the ones choosing their leaders and representatives. They will consider in that decision the needed skills for each role.

In order to ensure a democratic and transparent execution of the project, the performance of the Executive Committees will be reviewed every year in General Meeting and re-elected in case of need.

MEMBERSHIP

- The pilot of the project will start with a certain number of families chosen by the board and administration of Amuno Rural Hub. The number and name of the families will depend on the initial capital collected from the fund-raising campaign. To this concern, the following factors will be considered:
- The project should create opportunities for extremely poor and vulnerable families. It should help in the empowerment and resilience of the families in the communities the
organization works in. To this concern, support and training should be provided to those which could not afford rear by themselves a farm.

- Nevertheless, the project must be sustainable. The chosen families should keep a proportion of “risk” families and experienced families, which the board can be sure of will succeed on the raring activity.
- It will mean lose of option of eligibility those families whose head of family has problems to an extent of being neglect with him/herselves.

Rights of the members:

- Be entitled to attend all group meetings.
- Vote and be voted to any committee position.
- Have unrestricted access to all books of accounts maintained by the group.
- Be entitled to request for special General Meeting.
- Own every second production of the borrowed animal. This means that these animals will belong to the family and they will become their own income generating activity.
- Receive half of the profits produced by the selling of the animal rear by him/herself but own by the organization.
- Access to veterinary services without cost for the animal borrowed by the organization, when fulfilling procedures and attending checking visits.
- Access to the male animal for its mating.
- Receive support and training on raring the animals.
- Have the option to rear also the produced animals belonging to the organization and get same deal than with the first one. In case the family does not want or can’t rear the babies, the Executive Committee will look for new members interested on raring them.

Responsibilities of the members:

- Sign the agreement understanding
- Attend all meetings of the group.
- Participate actively in project implementation in accordance with the group activity schedule.
- Participate as a committee member.
- Initiate and formulate policies for approval in the annual general meeting.
- Exercise control on effective use of resources
- Maintain and rear the borrowed animal healthy and well fed
- Set a shelter or any other structure when needed
- Give back the animal if they no longer want to benefit from the project or organization.
- Ensure a good care of the animal
ACTIVITY PLAN

The activity plan of every project is meant to represent the given steps to fulfil the goals of the project. To this concern, the activities carried on in this project will target each of the specific objectives as follows:

1. To create an income generating activity for the organization
   - There is not a singular activity which aims this goal, as they all are needed to achieve it. However, fundraise the needed capital to start the project, constitute the organisation and purchase the animals would meant the hits needed for this goal.

2. To support the communities’s financial situation towards the families which cannot pay school fees or buy scholastic materials.
   - When creating the Executive Committees and explain clear to the members the essence, goals and values of the project is when we support the organization and families in need. Everybody in the project must know where this project is coming from and where is it going.

3. To support the financial situation of the families in the communities the organization works with.
   - By providing with training and the first animals to be reared.

4. Promote volunteerism as an engine for community development.
   - By promoting the values of the project and when constitute the commissions.

PROGRAMMING OF THE ACTIVITIES:

<table>
<thead>
<tr>
<th>Activity</th>
<th>Time frame</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agree on the project proposal by Amuno Rural Hub board and administration.</td>
<td>29th November – 05th December 2022</td>
</tr>
<tr>
<td>To create the communicating material needed for the fund- raising campaign</td>
<td>06th December 2022 – 14th December 2022</td>
</tr>
<tr>
<td>Fund-raising campaign</td>
<td>15th December 2022 – TBD</td>
</tr>
<tr>
<td>Selection of the families</td>
<td>20th December 2022 – 1st January 2023</td>
</tr>
<tr>
<td>Communication to the families</td>
<td></td>
</tr>
<tr>
<td>First constitution meeting, explanation of the project, values, goals and signing of memorandum of understanding where must show rights and responsibilities of the members.</td>
<td>15th January – 31st January 2023</td>
</tr>
<tr>
<td>Election of executive committees</td>
<td></td>
</tr>
<tr>
<td>Training with the families on farming (how to take care of the animals, management) and another on savings and financials</td>
<td></td>
</tr>
<tr>
<td>Purchasing and delivery of the animals to the families.</td>
<td>1st February – 15th February 2023</td>
</tr>
<tr>
<td>Veterinary checkings</td>
<td>Following months</td>
</tr>
</tbody>
</table>
Regular follow up meetings of each Committee:
Goats Committees/rabbits project coordinator: they will meet at least once per month
Farm Executive Committee: Once per term
General Meeting: Once per year
Farm project with Amuno Rural Hub: Once per term the first two years, after that, as needed

BUDGET

As our first goal is in short term (incomes for the first year), we will start the farm mainly with goats and rabbits. In these terms, we want to start the farm with 21 goats (20 females and one male). It will mean that in the first year, they will produce 40 goats (if everything goes well), which would have a market value of 4,000,000. One goat can produce twice per 1½ years. It will mean that, in the first 1½ years we will be able to cover the expenses of the families which can’t contribute anything nowadays to support their children with school fees and scholastic materials, but also themselves could start producing their own animals from the first year, and themselves will be able to generate some incomes. Besides, with this starting, by the second year we will be able to provide animals to other families in the same state and support the organization.

<table>
<thead>
<tr>
<th>BUDGET FOR THE FARM PROJECT</th>
<th>Quantity</th>
<th>Price</th>
<th>Total Ugx</th>
<th>Euro (3,890)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchasing of goats</td>
<td>21</td>
<td>190,000</td>
<td>USh 3,990,000</td>
<td>€ 1,025.71</td>
</tr>
<tr>
<td>Veterinary treatment for goats</td>
<td>21</td>
<td>120,000</td>
<td>USh 2,520,000</td>
<td>€ 647.81</td>
</tr>
<tr>
<td>Purchasing of rabbits</td>
<td>10</td>
<td>100,000</td>
<td>USh 1,000,000</td>
<td>€ 257.07</td>
</tr>
<tr>
<td>Veterinary treatment for rabbits</td>
<td>10</td>
<td>50,000</td>
<td>USh  500,000</td>
<td>€ 128.53</td>
</tr>
<tr>
<td>Shelter for rabbits</td>
<td>1</td>
<td>750,000</td>
<td>USh   750,000</td>
<td>€ 192.80</td>
</tr>
<tr>
<td>Training sessions</td>
<td>4</td>
<td>120,000</td>
<td>USh   480,000</td>
<td>€ 123.39</td>
</tr>
<tr>
<td>Administrative expenses</td>
<td>lumpsum</td>
<td></td>
<td>USh  340,000</td>
<td>€ 87.40</td>
</tr>
<tr>
<td>Transport</td>
<td>lumpsum</td>
<td></td>
<td>USh  300,000</td>
<td>€ 77.12</td>
</tr>
<tr>
<td>Commission to get the funds</td>
<td></td>
<td></td>
<td></td>
<td>€ 150.00</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td><strong>USh 9,880,000</strong></td>
<td><strong>€ 2,689.85</strong></td>
</tr>
</tbody>
</table>

The same veterinary services budget will take care of the rabbits’ project since rabbits when hygiene, care and good feeding is maintained, rarely get ill. Therefore, every veterinary visit to the goats will also include a visit for the rabbits.
We want to include the veterinary in the project, to be sure the animals can grow healthy and it doesn’t depend on the capacity of the family to attend them. The project will take 2 years to create enough incomes to cover it’s own expenses and to provide for the organization. That’s why we would like to start with capital to ensure the veterinary for these two years.

When the female is sent to the male needs special feeding, that’s why we also include it in the project’s expenses, and, as it happens with the veterinary, the first year needs to be provided. The rest of the time the animals can be fed with all the vegetation around and the peelings produced by the families.

Among administration expenses we consider: commission from the fundraising platform, currency exchange commission and difference on rates, administrative books, printings, phone calls, meetings facilitations, gas for the meetings and interviews, local taxes.

**RISKS PLAN**

In order to ensure the achievements and success of the project, these are the possible challenges and the answer the project will give to them.

<table>
<thead>
<tr>
<th>CHALLENGE / RISK</th>
<th>PREVENTION</th>
<th>ANSWER</th>
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</table>
| The family do not take good care of the animal or the animal disappears | • Engaging the families in the project  
• Signature of agreement with conditions | Research the reasons and reporting to community leaders if needed |
| Any person in the structure misuses the resources of the group.        | • Regular meetings  
• Refreshing regularly values of the project  
• Engage the members in the project  
• Democratic practices, re-electing, Transparency | Take out of the group |
| Any member don’t take good care of transparency and accountability of the group by not providing receipts/evidences of the transactions | • Transparency at every meeting Good recording and keeping system | Not allowed of having access to any resource of the group anymore and, if it is the case, being replaced from their position. |
| Robbery           | • Support families on security measures.                                    | Research causes, improve security |
| Animal diseases   | • Regular vet checking  
• Free vet services | Checking and supervising the life conditions of the animals Separate the sick animals Spraying and cleaning for avoiding infections. |
ANEXES:

- MEMBERSHIP AGREEMENT
- ACCOUNTABILITY BOOK
- MEMBERSHIP BOOK
- FARMING REQUIREMENTS RESEARCH
AMUNO RURAL HUB FARMING PROJECT
MEMBERSHIP AGREEMENT

Between

Amuno Rural Hub (hereafter “the organization”)

And

Surname / Name: ___________________________________ (hereafter “the organization”)

Telephone number:_________________________

Children under your care:

<table>
<thead>
<tr>
<th>Name</th>
<th>Age</th>
<th>Class</th>
<th>School your child attends</th>
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By signing this agreement, the partners agree upon the following:

The organization borrows the family a (characteristics of the animal/s)
______________________________________________________on the day ____________.

From the signing date on, the family becomes a member of the Farming Project of Amuno Rural Hub, which follows the objectives of:

To improve the educational opportunities for the most vulnerable children in the communities of Bukedea district.

- To create an income generating activity for the organization.
- To support the communities’ financial situation towards the families which cannot pay school fees and scholastic materials for their children.
- To support the financial situation of the families in the surrounding communities.
- Promote volunteerism as an engine for community development.

To that extend, the rights and responsibilities of the member will be:

Rights of the members:

- Be entitled to attend all group meetings.
- Vote and be voted to any committee position.
- Have unrestricted access to all books of accounts maintained by the group.
- Be entitled to request for special General Meeting.
• Keep every second production of the first borrowed animal
• Receive half of the profits produced by the selling of the animal rear by him/herself but own by the organization.
• Access to veterinary services without cost for the animal borrowed by the organization, when fulfilling procedures and attending checking visits.
• Access to the male animal for its reproduction.
• Receive support and training on raring the animals.
• Have the option to rear also the produced animals belonging to the organization and get same deal than with the first one. In case the family does not want or can’t rear the babies, the Executive Committee will look for new members interested on raring them.

**Responsibilities of the members:**

• Sign the agreement understanding
• Attend all meetings of the group.
• Participate actively in project implementation in accordance with the group activity schedule.
• Participate as a committee member.
• Initiate and formulate policies for approval in the annual general meeting.
• Exercise control on effective use of resources
• Maintain and rear the borrowed animal healthy and well fed
• Set a shelter or any other structure when needed.

Therefore, not fulfilling of the above requirements might bring to actions by any of both sides, as resolution of the membership or being reported to authorities.

Signed in____________________________, on (date)__________________________

______________________________  ______________________________

The family  The organization

Name:  Name:

Role in the family:  Title in the organization:
ACCOUNTABILITY BOOK

INCOMES

CONCEPT    HOST FAMILY    DATE    RECEIPT    AMOUNT

EXPENSES

CONCEPT    HOST FAMILY    EXPENSES TYPE    DATE    RECEIPT    AMOUNT

*HOST FAMILY: This field will be filled when needed. For example, when an animal is sold or when we have to pay veterinary for a certain family

*EXPENSES TYPE: Purchasing of animal
<table>
<thead>
<tr>
<th>NAME</th>
<th>SURNAME</th>
<th>ENROLMENT DATE</th>
<th>SIGNATURE</th>
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<table>
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<tr>
<th>TELEPHONE</th>
<th>ADDRESS</th>
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<thead>
<tr>
<th>CHILDREN UNDER YOUR CARE</th>
<th>ATTENDANCE TO WORKSHOPS</th>
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ANIMALS GIVEN: brid, sex, age, date, other characteristics to highlight
## Farming Requirements Research

<table>
<thead>
<tr>
<th>ANIMAL</th>
<th>GOAT</th>
<th>RABBIT</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TYPES</strong></td>
<td>Mubende goats, Kigezi breed, the Small East African goats mainly reared by farmers in West Nile and Eastern Uganda, Karamoja goat suitable for arid regions and Sebei goat suitable for high altitude areas.</td>
<td>Flemish giant, white California white and the New Zealand white and black and cross breed.</td>
</tr>
<tr>
<td><strong>BUYING/SELLING PRICES &amp; MARKETS</strong></td>
<td>@300K-500k (grown) Exotics breed (semilocal) @ 150K-250K Mubende breed @ 80K-100K (young) Local brid @160K (grown) Local breed The more you buy, the better price you can get (buying many exotics can be around 200K). Not well fed, poor quality: 80K There is plenty of market Restaurants buy local goats.</td>
<td>@30k-80k local breed @100k-150k Flemish giant, white California white and the New Zealand white and black @100k-120k cross breed. Local &amp; cross breeds recommended for commercial and start-up farms.</td>
</tr>
<tr>
<td><strong>PRODUCTION</strong></td>
<td>Gestation period: 6 months. With a good male can produce between 2/3 babies 2 months of breastfeeding In 1½ years, they can produce two times if they are well fed. Locals produce from the 6th month and exotics from 4th month. Both can produce up to 10 years.</td>
<td>Rabbits have a relatively short reproductive period compared to other animals. Female rabbits, also known as does, reach sexual maturity at around 5-6 months of age. Once they reach sexual maturity, does can breed year-round, although their fertility may decline as they get older.</td>
</tr>
<tr>
<td>SHELTERING / KEEPING</td>
<td>Avoid incest for a good production by selling the male ones. Sending to a male for locals: 2K-4K. Sending to a male for exotic: +50K.</td>
<td>Rabbits are typically kept in outdoor enclosures called hutches, which provide them with a safe and comfortable space to live. Hutches are often made of wood or metal and are designed to protect the rabbits from predators and extreme weather. In general, it is recommended to provide rabbits with enough space to move around freely and comfortably. A good rule of thumb is to provide each rabbit with at least four square feet of space in the hutch. For example, if you have a hutch that measures four feet by four feet, you could comfortably keep two to four adult rabbits in it. However, if you have a larger hutch, you may be able to keep more rabbits in it. It is important to carefully consider the number of rabbits you will be keeping in the hutch and ensure that you provide them with enough space to live comfortably.</td>
</tr>
<tr>
<td>FEEDING / CARES</td>
<td>Exotics need a shelter, without likings and 3 feet from the ground. In the shelter there should be water, salt and time to chew to get weight. Locals need small piece of land or corral. Mubendes need clean space to sleep. The shelter should be high from floor to avoid dust and flu and has to be clean at least three times per week.</td>
<td>Fed with pealing, leaves and grass. Rabbits are herbivores, so their diet should consist mainly of hay, grass, and vegetables. They may also be given commercial rabbit feed.</td>
</tr>
</tbody>
</table>
feed, which is specially formulated to provide them with the nutrients they need.

<table>
<thead>
<tr>
<th>HEALTH</th>
<th>Need to be sprayed every week when they are with other animals.</th>
<th>Regular health checks and preventative care are essential for maintaining the health of rabbits on a farm. This may include vaccinations, parasite control, and regular check-ups to identify and treat any potential health problems.</th>
</tr>
</thead>
<tbody>
<tr>
<td>OTHER FACTORS/NEEDS</td>
<td>The local ones rarely fall sick and do not need much attention (the young ones) compared to the exotic ones. They are easily grassed. They are not affected by local climate/illnesses. Can be treated once for a while. But the exotic ones grow faster, and the milk can be sold. Droppings of goats can be sold as manure</td>
<td>It is important for rabbit farmers to stay informed about market trends and demands for rabbit meat and other products, such as wool and fur. This will help them make informed decisions about their breeding and production practices.</td>
</tr>
</tbody>
</table>